

257 4181

UBCHEA ARCHIVES
COLLEGE FILES
RG 11

Shantung / Cheeloo
Corps. Price, P. B.
Priest, Elsie

1932-1933
1939-1945

2
5
7
4
1
8
1

0071

SHANTUNG

1327 Bolton St.
Baltimore, Md.
Oct. 19, 1932.

Mr. B. A. Garside,
150 Fifth Ave.,
New York, N.Y.

Dear Mr. Garside:

Your letter of the 18th has just come, and I am replying at once to say that I will be glad to come to New York next week if I can be of any service to the Board or any help to Cheeloo. I am not sure that I can contribute much in the way of fresh information, but as I wrote Dr. Scott perhaps the Board needs encouragement as much as anything else.

Do you think it would be feasible or worth while to make some rough drawings showing the present lay-out and the various steps in our proposed plan of expansion? We used that method in our larger meetings at Tsinan, and found that it was of great assistance in clarifying the questions, and keeping the discussion to point. If you think it well, I will come to New York a few hours earlier so as to prepare them.

I would be glad to talk things over with you before the meeting too, and to get the lay of the land.

Very sincerely yours,

P.B. Price

0072

SHANTUNG

1537 Madison St.
Belmont, Mass.
Oct. 19, 1932.

Mr. F. A. Gervais
150 Fifth Ave.
New York, N. Y.

Dear Mr. Gervais:

Your letter of the 18th has just come, and I am replying at once to say that I will be glad to come to New York next week if I can do so. I am sorry to hear that you are unable to come to the Board on any trip to the States. I am not sure that I can contribute much in the way of financial information, but I will do my best to help in the Board's work in any way I can.

Do you think it would be possible for you to come to the States for a short time while you are in New York, showing the present layout and the various steps in our proposed plan of expansion? We used that method in our last meeting at Harvard, and found that it was of great assistance in clarifying the questions and keeping the discussion to point. If you think it well, I will come to New York a few hours earlier so as to prepare them.

I would be glad to talk with you before the meeting of the Board.

RECEIVED
UNIVERSITIES

OCT 21 1932

PRINT OFFICE

0073

SHANTUNG

Shantung Christian University

October 22, 1932.

Dr. P. B. Price
1327 Bolton Street
Baltimore, Maryland

My dear Doctor Price:

I am very much pleased to learn from your letter of October 19th that you will be able to get to New York next week for the Cheeloo Meeting on October 28th. I am enclosing, herewith, a copy of the docket for this meeting so that you may familiarize yourself with the matters coming up for discussion.

It seems to me that your suggestion for making rough drawings of the hospital layout is a very good one. We have in our office several sets of the blueprints prepared by Black & Wilson, but it would be very useful if we also had available for use at the meeting some simple and easily understood drawings which would give our Section a clear understanding of the plans at a glance.

I am tied up all day on October 27th, and all of October 28th until the time of the Cheeloo Meeting, in an orgy of other meetings, small and large. I have suggested to Dr. Scott and Dr. Wadell that if you can find it convenient to get to New York by the afternoon of October 27th, we could spend a little time that evening in going over our plans for the Cheeloo Meeting next day. If this is not convenient for you, we could probably get a little time at luncheon on October 28th. At all events we will have facilities available here in our New York office where you can do any work you wish in the way of making drawings, or undertaking other preparation for the meeting.

We look forward to seeing you next week.

Very cordially yours,

BA Carside

BAG-LH
enclosure

0074

SHANTUNG

1327 Bolton St.
Baltimore, Md.
Nov. 3, 1932.

Mr. B. A. Garside,
150 Fifth Ave.
New York, N.Y.

Dear Mr. Garside:

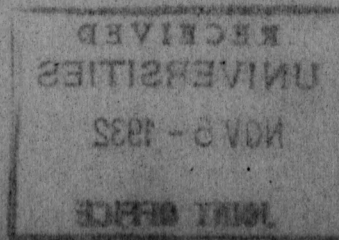
Thank you for your letter and the copies of the minutes and letters to Mr. Chu and Drs. Shields and Heimburger. They are well done. You deserve congratulations on the way you have handled the whole thing.

I am writing personally to these three persons and others, and will do all I can to stimulate enthusiastic action on the field.

It is a pleasant anticipation to think of seeing you and others on the home end again before long.

Sincerely yours,

A.B. Price



0075

SHANTUNG

1037 Fifth St.
Belmont, Mass.
Nov. 3, 1932.

Mr. J. A. Feltz,
100 Fifth Ave.,
New York, N.Y.

Dear Mr. Feltz:
I am writing you for your letter and the
copies of the minutes and letters to
Mr. and Mrs. Childs and Mr. Childs.
They are well here. You have not
mentioned on the letter how you
the whole thing.

I am writing personally to these
three persons and others who will be
all I can do to assist in the collection
on the field.
It is a pleasure and a privilege
to think of seeing you and others on the
home and again before long. I am sure
you will be very successful in your work.

Sincerely yours,
H. C. Jones

H. C. Jones

RECEIVED
UNIVERSITIES
NOV 5 - 1932
JOINT OFFICE

0076

2
5
7
4
1
8
1

SHANTUNG

1327 Bolton St.
Baltimore, Md.
Dec. 11, 1932.

ack 12-13-32

Mr. B. A. Garside,
China Union Universities,
150 Fifth Ave.
New York City.

Dear Mr. Garside;

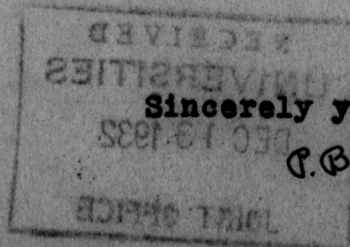
Unless I can make some real contribution to the proposed meeting of the Cheeloo Governors, I believe that the cost of the trip, both in time and money, must preclude the my acceptance of your invitation.

I had thought that if there were to be no special speaker, the three faculty members might make a few remarks that would serve as a basis for discussion - say Dr. Scott on Pediatrics in China, Dr. Waddell on rural extention or public health programs, and I on some of the more acute problems in medical education in China. But with Dr. Kung speaking all this would probably be surperfluous.

Best wishes, and, lest I should fail when the time comes, Merry Christmas!

Sincerely yours,

P. B. Price
B.H.P.



SHANTUNG

1337 Bolton St.
Baltimore, Md.
Dec. 11, 1932.

Mr. B. A. Garabide,
China Union Universities,
150 Fifth Ave.,
New York City.

Dear Mr. Garabide:

Unless I can make some real
contribution to the proposed meeting
of the Chinese Governors, I believe that
the cost of the trip, both in time and
money, must precede my acceptance
of your invitation.

I had thought that if there
were to be no special speaker, the three
faculty members might make a few remarks
that would serve as a basis for discus-
sion - say Dr. Scott on Pediatrics in
China, Dr. Waddell on rural extension or
public health programs, and on some of
the more acute problems in medical education
in China. But with Dr. Kung speaking all
this would probably be superfluous.

Best wishes, and, best I
should fail when the time comes, Merry
Christmas!

RECEIVED
UNIVERSITIES

DEC 13 1932

JOINT OFFICE

Sincerely yours,
D. D. D.
D. D. D.

0078

C
O
P
Y

4949 Indiana Avenue
Chicago, Illinois
December 14, 1932

Mr. B. A. Garside,
150 Fifth Avenue.,
New York City

Dear Mr. Garside:

I am sorry that I did not take some notes as Dr. Price of Cheeloo was speaking about our property ownership in the meeting on October 28th. I do not seem to have at hand the plat which I am sure I did have of our whole property, on which was indicated the ownership of the land. May I have from you the information as to the ownership of the land on which our two women's buildings were erected and also a resident for two of our American nurses in the same general location.

With best wishes for the Christmas season, I am

Very sincerely yours,

(Signed) (Mrs.) J. M. Avann

0079

SHANTUNG

Shantung Christian University

December 20, 1932.

Dr. Philip B. Price
1327 Bolton Street
Baltimore, Md.

Dear Price;

I have your note of December 15th.

It now begins to appear obvious that we will not be able to arrange any large-scale meeting with Dr. H. H. Kung. He has been away from New York the major part of the time, and while here has been extremely busy. Just now he is spending some days at the sanitarium in Clifton Springs, resting up from his strenuous schedule. I am still hoping that we can arrange a small gathering of our Cheeloo Governors on December 22nd, 23rd, or 27th, but at best this will not be a very large group, and we will not do much more than listen to Dr. Kung and discuss Cheeloo affairs with him.

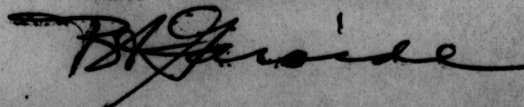
It seems therefore, that we ought to plan definitely for another and larger meeting of our Cheeloo Board, and possibly other Cheeloo friends, with Dr. Scott, Dr. Waddell, and yourself, to discuss in a more concrete way the opportunities and needs of the University, and the responsibilities our Board of Governors have. Probably such a meeting can be arranged sometime in January. If such a meeting is arranged, the Board should certainly be responsible for at least the major part of your expense as one of our guests.

I would appreciate it if you would give some indication as to dates that would be most satisfactory to you. There is no time when we can avoid conflicts altogether, and the best we can do is to select a date that is satisfactory for the largest possible number. Possibly some Friday night would be a good time.

I am enclosing herewith a copy of a note I have just received from Mrs. Avann, together with a copy of the reply I am sending her. I would appreciate it if you would supply Mrs. Avann with any further information you can give. If you yourself do not have the facts in mind, could you suggest to me where I could most easily locate them?

With all good wishes for the holiday season, I am

Very cordially yours,



BAG:PW
Enc.

SHANTUNG

1327 Bolton St.
Baltimore, Md.
Dec. 26, 1932.

*no act required
1/1/33*

Mr. B. A. Garside,
150 Fifth Ave.
New York, N.Y.

Dear Mr. Garside:

Thank you for your letter of the 20th, which did not surprise me greatly. Dr. K'ung, like a great many people in diplomatic circles, and especially orientals, is hard to actually get hold of. I am not sure the board would get much out of him anyhow. He knows very little about Cheeloo, I fear. His only visit there was a two or three hour one last spring. He has lent his political influence in our behalf, and allowed himself to be coopted as chairman of the field board, altho he has attended no meetings of it.

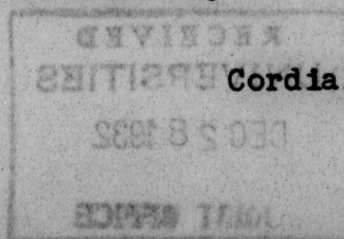
As for dates for a meeting in January, I can arrange them to suit others, if I have sufficient notice. The latter half of the month would suit better than the first two weeks. I could make it the second week, *Lowery*.

I'm sorry I can't help Mrs. Avann out on the land-ownership question. My relationships at Cheeloo have been professional and educational, rather than administrative. I am writing her to say that I don't know, but that I have an impression that all the land outside the wei-tz is held in the name of the Northern Presbyterian Board; the actual ownership of the plots in question is another matter. And I don't know any one nearer than Shields or Davies who could supply that information authoritatively.

Hope you had a merry Christmas, and that the new year will be very happy and successful in the best ways.

Cordially yours,

A. B. Price



SHANTUNG

1887 Bolton St.
Baltimore, Md.
Dec. 28, 1932

Mr. B. A. Garfield,
180 Fifth Ave.
New York, N.Y.

Dear Mr. Garfield:

Thank you for your letter of the 20th, which did not surprise me greatly. Dr. K'ung, like a great many people in diplomatic circles, and especially orientals, is hard to actually get hold of. I am not sure the board would get much out of him anyhow. He knows very little about Cheeloo, I fear. His only visit there was a two or three hour one last spring. He has been his political influence in our circle, and allowed himself to be used as a sort of intermediary of the board, although he has attended no meeting of it.

As for dates for a meeting in January, I can arrange them to suit others, if I have sufficient notice. The latter half of the month would suit better than the first two weeks. I could make it the second week, if necessary.

I'm sorry I can't help Mrs. Avanan out on the land-ownership question. My relations at Cheeloo have been professional and educational, rather than administrative. I am writing her to say that I don't know, but that I have an impression that all the land outside the wall is held in the name of the Northern Presbyterian Board; the actual ownership of the plots in question is another matter. And I don't know any one nearer than Shields or Davies who could supply that information authoritatively.

Hope you had a merry Christmas, and that the new year will be very happy and successful in the best ways.

Sincerely yours,

RECEIVED
UNIVERSITIES
DEC 28 1932
JOINT OFFICE

2800

2
5
7
4
1
8
1

SHANTUNG

1327 Bolton St.
Baltimore, Md.
Feb. 12, 1933,

Mr. B.. A. Garside,
150 Fifth Ave.,
New York City.

Dear Mr. Garside:

Is the Cheeloo dinner to come
off on schedule on the evening of the 17th?

Are you expecting me to be loaded
with any particular ammunition?

Will it be purely informal and
light conversation, or will an attempt be
made to direct the conversation and dis-
cussion along certain lines?

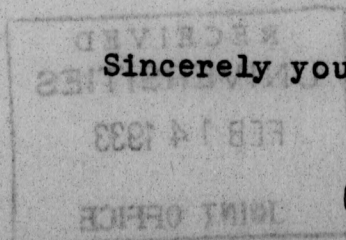
I will be glad of the opportunity
to talk over the Cheeloo problem with you.
The lack of full sympathy and cooperation
between the Home Board and the Field Admin-
istration seems rather pathetic to me.

I have just received a letter from
Williamson, in which he says, "They are having
prayer meetings now about the new hospital,
so I guess things must be getting pretty
serious."

Unless word from you changes my
plans, I will reach New York Thursday evening,
and will try to see you some time Friday.

Sincerely yours,

A.B. Price



0083

RECEIVED

1337 Bolton St.
Baltimore, Md.
Feb. 12, 1933

Mr. E. A. Garfield,
150 Fifth Ave.,
New York City.

Dear Mr. Garfield:

Is the Chicago dinner to come
off on schedule on the evening of the 17th?
Are you expecting me to be invited
with any particular arrangement?

Will it be purely informal and
light conversation, or will an attempt be
made to direct the conversation and dis-
cussion along certain lines?

I will be glad of the opportunity
to talk over the Chicago program with you.
The lack of full sympathy and cooperation
between the Home Board and the Field Admin-
istration seems rather regrettable to me.

I have just received a letter from
Williamson, in which he says, "They are having
prayer meetings now about the new hospital,
so I guess things must be getting pretty
serious."

Unless word from you changes my
plans, I will reach New York Thursday evening,
and will try to see you some time Friday.

RECEIVED
UNIVERSITIES
FEB 14 1933
JOINT OFFICE

0084

SHANTUNG

1327 Bolton St.
Baltimore, Md.
March 22, 1933.

ack 3/25

Mr. B. A. Garside,
150 Fifth Ave.,
New York, N.Y.

Dear Mr. Garside:

Yes, back in Baltimore, nose on the
grindstone.

We have sailings on the President
Cleveland, leaving Seattle August 5th. If it's
a go, we will leave Baltimore the last of July.

It would be great to join up with
Miss Aldersen. Tell her to join us, if she can.
Or give us her address, and we will get in
touch with her directly. She should be warned,
of course, that we are travelling "Special Class".

Can you tell me whether the quota of
the Northern Presbyterians on the medical faculty
at Cheeloo is full? A bacteriologist, one of our
primary needs, is in sight; he is very much in-
terested. Being a Presbyterian, and having an
uncle or something on the Foreign Mission Board,
and himself being the son of a missionary, he would
prefer going out under that board.

Am I to see you at a meeting of the
American Academy of Political and Social Science -
whatever that may be? I have also received a letter
from Mr. Davies urging me to attend, and saying that
you and Dr. Scott had also been appointed delegates.

Ever sincerely yours,

O.B. Price

0085

SHAWTUNG

1287 Bolton St.
Baltimore, Md.
March 22, 1933.

Mr. B. A. Gurnea,
150 Fifth Ave.,
New York, N.Y.

Dear Mr. Gurnea:

Yes, back in Baltimore, east of the
city.

We have nothing on the President
Cleveland, leaving Baltimore the 1st of June.
a 20.

It would be great to meet with
Miss Alderson. Tell her to join us, if she can.
Or give us her address, and we will get it.
Lunch with her directly. She should be named.
of course, that we are travelling "Special Class".

Can you tell me whether the photo of
the Northern Presbyterian on the medical faculty
at Chicago is still a bacteriologist, one of our
primary needs, is in sight; he is very much in-
terested. I am, and having an
office or some place, Miss Alderson, he would
and himself, he would
prefer to be on the board.

RECEIVED
UNIVERSITIES
MAR 24 1933
JOINT OFFICE

I am to see you at a meeting of the
American Academy of Social and Political Science -
whatever the date. I also received a letter
from Mr. Lister urging me to attend, and saying that
you and Dr. Scott had also been appointed delegates.

Very sincerely yours,

CH. Gurnea

0086

2
5
7
4
1
8
1

SHANTUNG

Shantung University

March 25, 1933

Dr. Phil B. Price
1327 Bolton Street
Baltimore, Md.

Dear Price:

Thanks for your letter of March 22nd.

I am afraid that the Presbyterian quota on the Cheelee medical faculty is about as full as we can hope to make it at this time. The Presbyterians are paying for one vacancy in the medical staff, I believe, but the field needs this to take care of the salary of one of the senior members of the Chinese staff --- Dr. Kiang, I believe.

However, if the bacteriologist you have in sight is a particularly good man, it would be worth our while to bring him to the attention of the field administration of the University, and also of the Presbyterian Board. The field might decide that he is valuable enough to justify sacrificing the cash appropriation they are now receiving from the Presbyterian Board; or the Presbyterian Board might be able to make some arrangement whereby he could be sent to the field.

I hope that I may be able to get to the meeting of the American Academy of Political and Social Science in Philadelphia on April 7th and 8th. This should be an interesting meeting, and quite a number of the old China hands will be present.

Very cordially yours,

BA Caldwell

BAG:RC.

0087

SHANTUNG

Cheele

July 11, 1933

Dr. Philip B. Price,
209 W. Monument St.
Baltimore, Md.

Dear Price,

I have your letter of July 6th.

Miss Alderson sails on the Empress of Japan September 9th, so you will probably not have an opportunity to meet her until after she reaches China. She seems a very fine and competent young woman, and I'm sure she will be a valuable addition to our nursing staff.

The hospital situation is made even more complex by the rapid fall in the value of U. S. currency. At present rates of exchange we could get only about 60% as much Chinese currency as could have been obtained last winter. Our securities, being high-grade and short-term bonds for the most part, have not been greatly benefitted by the recent upturn in prices. So at present we would not be able to send funds out to China except at a very serious loss over the estimates we were using last winter. And since our funds at that time were none too adequate, they would certainly not be sufficient today. I am afraid that for the time being we have lost our opportunity to go forward. Perhaps we'll have to await the next tide. Meantime we ought to be strengthening our sources of income.

Cordially,

BAG/G

INDEXED

Cheeloo University,
Chengtu, Szechuen
October 23, 1939.

ack 11/16/39

Mr. C. A. Evans,
Associated Boards for China Colleges,
New York City.

My dear Mr. Evans;

I have not sent to you the brief financial report for Cheeloo University in Chengtu, and take this opportunity to enclose a copy which is a summary of the account for the year. You will note the books have been audited by Mr. Hibbard and Mr. Franck of Chengtu. We decided to establish the principle of having the books for West China Union University audited annually and as Cheeloo University accounts are incorporated in the same set of accounts, the auditors signed this statement separately.

You will note it was arranged that Cheeloo University should pay a flat rate of \$15,000. to West China Union University last year, but the present year is to be adjusted on a different basis inasmuch as Cheeloo University has a larger staff sharing in the instruction. It has been suggested that we figure out the cost per student credit and make the adjustment on that basis. I am sure this is the fairest method - the only obstacle is the fact that it requires a great deal of figuring and I have great difficulty in finding the time. Perhaps I can set it up and have someone else do the actual work - anyway our plan at this moment is to adjust the cost according to actual cost per credit.

President Liu and I have been discussing the use of the grant from the Rockefeller Foundation to Cheeloo University for 1938-1939. It was used as follows:

Chemistry Building on the campus	US\$2,000 00
Student dormitories in Chengtu	2,000 00
To supplement the work of the College of Medicine in Chengtu	1,000 00
Total grant from Rockefeller Found...	US\$5,000 00

We appreciate very much receiving the copies of the monthly statements and feel they will be a great assistance to us in making our plans for the work of the year.

Sincerely yours,

Elsie M. Priest

Elsie M. Priest, Acting Treasurer in Chengtu.

October 23, 1939.
Chengtu, Szechuan
Chee-loo University

INDEXED

Mr. C. A. Evans,
Associated Boards for China Colleges,
New York City.

My dear Mr. Evans:

I have not sent to you the brief financial report for Chee-loo University in Chengtu, and take this opportunity to enclose a copy which is a summary of the account for the year. You will note the books have been audited by Mr. Hibbard and Mr. Frank of Chengtu. We decided to establish the principle of having the books for West China Union University audited annually and as Chee-loo University accounts are incorporated in the same set of accounts, the auditors signed this statement separately.

You will note it was arranged that Chee-loo University should pay a flat rate of \$15,000. to West China Union University last year, but the present year is to be adjusted on a different basis inasmuch as Chee-loo University has a larger staff sharing in the instruction. It has been suggested that we figure out the cost per student credit and make the adjustment on that basis. I am sure this is the fairest method - the only obstacle is the fact that it requires a great deal of figuring and I have great difficulty in finding the time. Perhaps I can set it up and have someone else do the actual work - anyway our plan at this moment is to adjust the cost according to actual cost per credit.

President Lin and I have been discussing the use of the grant from the Rockefeller Foundation to Chee-loo University for 1938-1939. It was used as follows:

US\$2,000 00	Administration Building on the campus
2,000 00	Student dormitories in Chengtu
1,000 00	To supplement the work of the College of Medicine in Chengtu
US\$5,000 00	Total grant from Rockefeller Foundation

We appreciate very much receiving the copies of the monthly statements and feel they will be a great assistance to us in making our plans for the work of the year.

Sincerely yours,

Blaise M. Priest, Acting Treasurer in Chengtu.

EXCERPT FROM MISS PRIEST'S LETTER OF MARCH 3, 1941

On Saturday, I received your cablegram asking for details about the US\$5,000 which was sold for Cheeloo University. I will work out a statement and try and show you exactly how our funds stand. We did not assign these particular thousand dollars to any definite items but used it to meet the ordinary current needs.

In your letter of January 28 you make clear that Dr. Lair has authorized this payment and that the matter is settled. I have also received a very cordial letter from Dr. Lair, in which he informs me that he considers we did the right thing in drawing this money. Before this letter was mailed, I received your letter of January 30th informing me that you had deposited US\$5,000. to our University of Nanking account for Cheeloo University. Therefore, I now assume your cable refers to this deposit of \$5,000. and not to the draft which I drew in December - the cable was very puzzling, but seems clear now that this word has come. I am very glad to know that Dr. Lair has authorized this money to be made available, and it will provide for the check for US\$2,500. which we drew last week. It will also leave for us to draw at a future date another item of US\$2,500., will assume this cancels the original authorization of \$10,000.00 and all I have left in New York at present is US\$2,500.00.

I have made up a brief statement showing the way funds have been expended in the first eight months of this year. This shows that we had on hand on March 1st, C\$80,853.64, but since that date have paid out about \$10,000.00, leaving around seventy thousand dollars, which is just about enough for six weeks at the present scale of payments.

Does this cover your questions sufficiently? All salaries are included in one item, housing and equipment for staff are shown, although this item will not be large for the rest of the year - the heavy expenditures are in for the whole year. The cost of running the dormitories is included, both for men and women, and in this item we have included \$48,644.89 for the purchase of rice. Part of this may be refunded through students, but there must be a subsidy. The staff subsidies for rice and cash have been paid for three months in advance, taking the payment through April, so the payrolls for March and April will not be quite as heavy as for January and February. You may be surprised at the large item for departmental supplies and equipment - you know Cheeloo has been using West China supplies and laboratory equipment entirely, and some of the departments have found it imperative to set up their own laboratories for the heavy first year classes. As they did not bring any supplies, chemicals, or equipment from Tsinanfu, it was necessary to purchase everything at high prices. This loan made to the United Hospital should be returned - if they ever receive any funds. Travel of staff is high due to one staff member who returned from America and as we had no United States currency at the time, had to purchase some at current rates to pay his expenses. I have not given it in much detail as we wanted to send it on one page, but you know we have all the details on the books and can give them to you at any time in case this does not cover the question raised.

It is quite clear that we must have from \$30,000.00 to \$50,000.00 each month to meet the needs for Cheeloo. In addition to this current need, there is about US\$4,000.00 still due West China - who also will need it soon - and the fairly heavy purchases for scientific equipment and for the expenses of the Harvard-Yenching Institute account. Can you help me to see that this money is available, preferably by depositing the same to the account of the University of Nanking, and sending me word that this has been done. You will know the rate of exchange on Shanghai - add about 18% and you will then know the rate in Chengtu. It varies from day to day but this is a fair average. It will be a tremendous relief if I can count on having enough money to finish the year without the struggle to pry it loose each month. Frankly I feel I should not be asked to beg money for Cheeloo University!

July 22, 1942

Miss Elsie M. Priest
Shantung Christian University
Changtu, Szechwan, CHINA

Dear Miss Priest:

As you have been elected Treasurer of the Shantung unit at Tsinan, I am sending you the copies of the closing for June 30, 1942.

This will give you an idea of the condition of the Shantung account. May I say that in addition to the Endowment Funds held by the North American Section, Harvard-Yenching also holds \$200,000.00 in trust of the Restricted Funds in which income is shown under 135.8.

The Plant Funds have never been properly set up. For thirteen years, I have been trying to get a statement from H. P. Lair regarding the use of the funds received from the various Boards in America, but he has failed to give it to me.

We received in one statement the items as set forth under Plant, but do not know the source of the funds. I have recently learned that the Presbyterian Board may have some of this data on hand and I am pressing them for further information. Income from the Hall Estate is divided into thirds -- the Women's College Committee having the use of one-third. At one time the Women's Committee endeavored to control the distribution of this money plus the Day of Prayer Offering and the Rehman Fund income. It caused some hard feelings at Tsinan and by considerable maneuvering we have kept the ladies from making any strong pronouncement since that time.

I am convinced that Shantung had too much money forwarded to them from Sustaining Funds this year and as the money from United China Relief came into our possession late in the year, quite naturally a large Surplus is shown. It must have some affect upon our allocation of funds for 1942-43.

Unfortunately, my hands are tied this summer as only one member of our Special Allocations Committee is in town and a re-study of our whole problem is due to be made. The Committee which I refer to is the one appointed by the Associated Boards. I have not cabled you or President Liu in view of the fact that there are these large balances available and also the amount to be drawn is restricted by the action of the Special Finance Committee of Shantung Christian University. As far as I am able to judge, you will not be needing any of these funds before September and, therefore, action will be deferred until that time.

Very sincerely yours,

C. A. EVANS

CAR/S
MEM:
Via China Clipper
S.S. via ...

0092

RECEIVED
UNIVERSITIES
JUL 23 1942
JOINT OFFICE

2

5

7

4

1

8

1

0093

- Cheeleo University - *2d mail*

Chengtu, Szechuen, August 9, 1942.

Dear Mr. Evans;

I have been waiting for your cable giving the reaction of the Board of Governors to the serious problem in Cheeleo University. Dr. Struthers has just shown me the cable and I will now send a report from my personal standpoint. Please remember I am writing personally - not at the request of the president or any of the committee members.

The bald facts are: serious charges of various kinds have been brought against President Liu by the Alumni, senior staff members, students and the rest of the group. In June the alumni started the question of the wisdom of having president Liu continue as president and at that moment Mr. Liu was ready to resign - in fact, would have presented a written resignation but many of us felt the charges needed investigation and it was not right to allow Alumni to start steps to put out a president. Therefore he presented his resignation verbally - and it was laid on the table until a small committee could make careful investigation of the facts. The original members of the investigation committee were Frank W. Price, E. H. Cressy, and Dr. Cheng (alumni representative). Later Mr. Cressy left town and William P. Penn was asked to take his place.

The committee worked hard - saw many people individually, met with groups of teachers and staff, interview a large group and made as careful investigation as was possible. It called to the same conclusion - non-confidence in his administration. The two most serious charges are (1) dictatorial administration, (2) mismanagement of funds. In the first it is true - with the exception of the positions of dean of Medicine (Dr. Struthers) and treasurer (myself) Mr. Liu was holding every position - Dean of Arts, Dean of Science, Dean of Studies, Dean of Discipline - and he was insisting on managing the spending of all money. He wrote every requisition, he went to the trouble of writing out personally exactly how the payroll should be figured every month etc. etc. In other words, he was the one and only authority in Cheeleo University. There were murmurs, but it was rather more serious. When the cooperative groups on the campus (involving other institutions) made decisions he would agree at the meeting and then carry out a different plan. It was difficult for us all. If we agreed for the four institutions to give a increase of 10. per month to every staff member, the first thing we knew he had given 20. to his staff, creating much trouble for all the rest. This happened, or something of this kind, not once but continually. He could not abide by group decision. I prefer not to say anything about mismanagement of funds - except to state I feel it was lack of judgment and not dishonesty as far as funds are concerned. Some of the charges made concerning the funds are very unfair and untrue - I have done my best to correct them.

In July the committee felt it was time to bring matters to a close. Their recommendation was to ask for his resignation, feeling for the sake of Cheeleo a change was necessary. President Liu was asked to call a meeting of the advisory committee - and this was where you let us down badly. We had asked for confirmation of the enlarged committee but you ignored the cable so when the group met in July, we were in a weak position, not having heard from the Board of Governors concerning this authorization. Before the July meeting some members of the committee of investigation went personally to the president and told him it was considered necessary to ask for his resignation and suggested that if he would send in the same one he intended to send in June, all would move smoothly and they would be ready to release him almost immediately. He refused. He told me he had no intention of resigning - which we think was the truth all the time - and would go to law with the question. So when the meeting was called, there was nothing to do but to take action requesting his resignation effective from August 1st. Mr. Liu has refused and claims he is still president of Cheeleo University. He has engaged four lawyers and is now in Chungking to interview H.H. Kung, chairman of the board of Directors, the Minister of Education and the like. He called the students and staff together - those here - and told them his intentions. He refused to turn over his office and refused to recognize the ad-interim committee set up by the Advisory board. Now one of the alumni has started for Chungking also to present the other side of the picture. Mr. Wu, chairman of the Advisory board, started for Chungking last week was in an accident enroute and is still in hospital as a result. So we hardly know where we are these days.

I do not need to tell you that the Western staff members are few and not very strong administrators. Both Mr. Sargent and Mr. Winfield left Cheeleo this last year (they had

0094

Mr. Evans - 2

AUG 9 1942

positions in Chungking offered which were attractive, but that was only half the tale) It leaves Dr. Struthers, who is doing his best but should never be asked to do administrative work, Dr. Greene, who must stay out of it, Miss Deens (who resigned from Cheeloo but as the president may be leaving she will now return) and Miss Hickson. Cheeloo needs a strong person to help hold the institution together - not as president of course but behind the scenes to smooth over the rough places.

I am in a very awkward position. I have tried my best to keep peace and have not taken sides or part in this argument. When the president comes back from Chungking I have the pleasant task of refusing to give him any money - just how it will work out is beyond me now. I am separating all Cheeloo University money and setting up a special bank account as that will help a little in control during these days.

One of the charges was against the business manager and we have arranged for a very careful audit of all these accounts - there was carelessness in handling them, but I do not find any serious defaulting of funds. If anyone wishes to be dishonest in handling money, it is very easy to find ways.

It has not been easy working with Mr. Liu. I have felt many times that I would resign but everytime there were reasons for staying - no person available, etc. etc. The Board of Directors of Cheeloo asked me to act as treasurer in Chengtu at their meeting in Shanghai in the summer of 1938. I believe I have written to you many times that it is not a position I crave - and it is entirely a matter of friendly cooperation for I have no connection with Cheeloo and they have no share in my support in any way.

I hope the Board of Governors will support the field group - Advisory Committee. This committee has nothing to gain by working to keep Cheeloo University together at this time. Many of them have spent long weary hours on this problem and are heartily sick of it all. But as one of the mission responsibilities, they feel it is only right to take steps to bring about a change - so say all of us. It could not be allowed to continue or it would bring great disfavor on Cheeloo University.

The great danger now is that the Ministry of Education will close Cheeloo University - this may not be too serious. I am likely more radical than others but I have felt for some time, it might prove rather wise to close out Cheeloo University at this time and absorb the students into the other institutions. I am sure there is some contribution being made by Cheeloo University to northern students, but I am not sure it is a very vital one, or one that could not be made by Yenching University (now here in Chengtu) or any one of the others. There will be plenty of students for all - if you could see the mobs taking entrance tests you would be certain of this point. I do not say the Ministry will close Cheeloo, but there is that danger. The present tendency of this new minister is to away with private schools (whether mission or otherwise) and absorb all into national institutions. This may be a grand chance for him. We do not know but there is this danger.

Enough about this tragedy - I am sure you will see that I join the rest of the advisory committee members in feeling a change must be made for the sake of Cheeloo or the school will have to be closed. It is not being true to ideals as now constituted.

Before I close, may I express my deep appreciation of your personal letter concerning postponement of furlough. There have been waves of nostalgia these days and I am very weary of this campus and all its problems, but there seems no reason why I cannot go on for a long time to come. I had hoped to have a bit of holiday this summer, but William Small was taken ill in early July and my plans were seriously upset. We had to send him away to the mountains and I had to take over the books for West China - the hardest and longest balance of the year. I have been away only about ten days in four and a half years - ordinarily the campus is not too hot but it has been a very hot summer. No air raids for which we are deeply grateful to our American pilots who are defending us now.

The final balance has now been taken and unless other things interfere, I hope to spend the next ten days in figuring out the Regents reports, Harvard-Yenching etc. for the four institutions.

Sincerely yours,

E. M. Priest

0095

positions in Chungking offered which were attractive, but that was only half the tale) It leaves Dr. Struthers, who is doing his best but should never be asked to do administrative work, Dr. Greene, who must stay out of it, Miss Deans (who resigned from Chee-look but as the president may be leaving she will now return) and Miss Hickson. Chee-look needs a strong person to help hold the institution together - not as president of course but behind the scenes to smooth over the rough places.

I am in a very awkward position. I have tried my best to keep peace and have not taken sides or part in this argument. When the president comes back from Chungking I have the pleasant task of refusing to give him any money - just how it will work out is beyond me now. I am separating all Chee-look University money and setting up a special bank account as that will help a little in control during these days.

One of the charges was against the business manager and we have arranged for a very careful audit of all these accounts - there was carelessness in handling them, but I do not find any serious defaulting of funds. If anyone wishes to be dishonest in handling money, it is very easy to find ways.

It has not been easy working with Mr. Liu. I have felt many times that I would resign but everytime there were reasons for staying - no person available, etc. etc. The Board of Directors of Chee-look asked me to act as treasurer in Chungking at their meeting in Shanghai in the summer of 1938. I believe I have written to you many times that it is not a position I crave - and it is entirely a matter of friendly cooperation for I have no connection with Chee-look and they have no share in my support in any way.

I hope the Board of Governors will support the field group - Advisory Committee. This committee has nothing to gain by working to keep Chee-look University together at this time. Many of them have spent long weary hours on this problem and are heartily sick of it all. But as one of the mission responsibilities, they feel it is only right to take steps to bring about a change - so say all of us. It could not be allowed to continue or it would bring great disaster on Chee-look University.

The great danger now is that the Ministry of Education will close Chee-look University - this may not be too serious. I am likely more radical than others but I have felt for some time, it might prove rather wise to close out Chee-look University at this time and absorb the students into the other institutions. I am sure there is some contribution being made by Chee-look University to northern students, but I am not sure it is a very vital one, or one that could not be made by Yenching University (now here in Chungking) or any one of the others. There will be plenty of students for all - if you could see the mobs taking entrance tests you would be certain of this point. I do not say the Ministry will close Chee-look, but there is that danger. The present tendency of this new minister is to away with private schools (whether mission or otherwise) and absorb all into national institutions. This may be a grand chance for him. We do not know but there is this danger.

Enough about this tragedy - I am sure you will see that I join the rest of the advisory committee members in feeling a change must be made for the sake of Chee-look or the school will have to be closed. It is not being time to ideals as now constituted.

Before I close, may I express my deep appreciation of your personal letter concerning postponement of my return. There have been waves of nostalgia these days and I am very weary of this campus and all its problems, but there seems no reason why I cannot go on for a long time to come. I had hoped to have a bit of holiday this summer, but William Small was taken ill in early July and my plans were seriously upset. We had to send him away to the mountains and I had to take over the books for West China - the hardest and longest balance of the year. I have been away only about ten days in four and a half years - ordinarily the campus is not too hot but it has been very hot summer. No air raids for which we are deeply grateful to our American pilots who are defending us now.

The final balance has now been taken and unless other things interfere, I hope to spend the next ten days in figuring out the Regents reports, Harvard-Yenching etc. for the four institutions.

Sincerely yours,

6900

Second
Cheeloo University, Chengtu, Szechuen
October 29, 1942.

Mr. C. A. Evans,
Associated Boards for China Colleges,
New York City.

Dear Mr. Evans;

You will find enclosed the final closing statement and report for the year ending June 30, 1942 for Cheeloo University. This is a combined statement of funds on hand and a report of receipts and expenditures for the year 1941-1942. It is a very simple report but I have tried to give you the necessary information to enable you to form a picture of the work done in Cheeloo University last year.

Even since Cheeloo University started work on this campus, the accounts have been kept as part of the books and records of West China Union University. This was true last year and this report is taken from their books and is part of the audited statement for West China. Beginning July 1, 1942 the books have been separated and the work of the treasurer's office is now a completely separate section - we have our own staff and our own set of books. As the totals involved increased, this seemed necessary. It has decreased the work in the bursar's office for West China Union University by about one-third - and has increased my own individual work considerably for I have two young lads who are promising material as accountants but require a great deal of help at this stage. As a result, I have had to spend hours on accounts for Cheeloo University, but the records are in good shape today and on the whole I believe we have made a step forward.

As you review this report you will note we were holding in China 75,419.33 and this should have been more to meet the obligations of scholarship funds etc. To support this claim you were holding in New York for the year 1941-1942 the following:

General University funds (Chengtu)	508.30
Women's committee budget	490.02
Sustaining funds	US \$40,839 13 US\$41,837 45

In August we drew 15,000 00 from this balance, leaving 26,837.45 still available and subject to our withdrawals. As stated above, part of this money must be used to restore balances for the funds held in China - Rockefeller Foundation grant etc.

A few days ago we received word of the grants for 1942-1943:

Current budget (inc. Harvard-Yenching)	US \$27,067 00
Sustaining funds	45,000 00

In addition, we can count on certain funds from the boards in England. It is still a bit hazy although I have been trying to secure information about mission support. Have you succeeded in collecting anything from such American boards as Presbyterians, Methodists, Canadians, etc. If not, is this money available?

This evening I have received a letter from Mr. Cressy asking us to have ready the proposed budgets for 1943-1944 by December 1st. I fear it will be a bit of a farce to attempt to prepare budgets so early - how can we estimate so far in advance? We are trying to revise the budgets for 1941-1942 - and even that is a great mystery to me. If we could only see a few months in advance and make our plans accordingly, it would seem more logical. We will do our best but I am rather pessimistic.

Dr. Tang is acting as president and on the whole the work of the college goes on very quietly. There are problems still unsolved but we are all giving Dr. Tang the fullest possible cooperation. We are waiting to hear from the meeting held in September. Is there any hope of having Dr. Lair return here? I am heavily loaded, and wish he could come and take over this school. Please urge him to do so.

Sincerely yours,
Elaine Priest

Mr. C.A. Evans
Associated Board for Christian Colls
in China
150 Fifth Avenue,
New York City 11, N.Y. U.S.A.

Chengtu Cheeloo

17th June, 1944

*Wrote to
Dr. Elisseeff
8/9/44*

Dear Mr. Evans,

Harvard-Yenching 1943-44 Report

I was very much surprised to receive your letter stating that the Harvard-Yenching report for the year ending June 30, 1943 had not been sent by Cheeloo University. Last summer, when all the reports were being prepared, I urged the Cheeloo office repeatedly to complete and send the report for their institution. I did not check it to see that it was actually done, but after all that was hardly my place. I feel we should say for President Tang that it was his first summer to send such reports and he may not have quite realized the significance of mailing them promptly. Besides, there has been so much confusion over the presidency in Cheeloo University that it has been difficult for President Tang to know whether he should go ahead and clear some of these items.

A copy of the report has been mailed directly to Dr. Elisseeff. He wrote a very nice letter to President Tang and excused him on the basis that it was his first year and the matter had probably been overlooked. The office has given me a copy which I am enclosing for your files and information. I will make no comment on the report excepting the financial side. You will note there was a deficit of \$60,758.73 at the close of the year. I did not anticipate that we would receive additional grants and absorbed this deficit within the current funds. However, it is recorded on these reports to show that the money was insufficient to meet the work that was done during the year. You may question the item of Chinese books, which amounts to \$47,399.03. There is an explanation for this large expenditure. Cheeloo University borrowed a set of books from one of the institutions. Something happened to a few volumes and the institution insisted on having payment for the whole set. In other words, Cheeloo had to buy this very costly set of books as it was impossible for them to replace the missing volumes. It was of course their responsibility and fault that the books were lost.

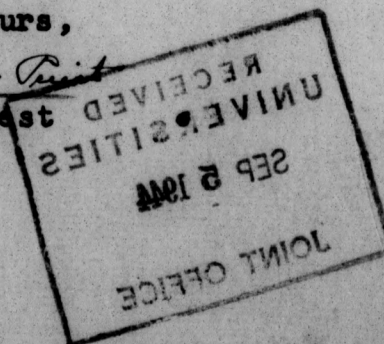
Judging from Dr. Elisseeff's letter and the great need in Cheeloo for this grant, I hope you will take steps to collect it for the year 1943-44 and send our deep apologies for the delay in the report. I have drawn the money as it was absolutely impossible to finish the accounts for Cheeloo University without this grant, so if it is cancelled we are seriously in debt. Please do your best to convince the Harvard-Yenching Institute of the peculiar circumstances in Cheeloo University and secure the full grant for the university.

EMP:MT
By Air Mail



Sincerely yours,

Elsie M. Priest
Elsie M. Priest
Treasurer



0098

17th June, 1944

Mr. C.A. Evans
Associated Board for Christian Colls
in China
150 Fifth Avenue,
New York City 11, N.Y. U.S.A.

Harvard-Yenching 1943-44 Report

Dear Mr. Evans,

I was very much surprised to receive your letter stating that the Harvard-Yenching report for the year ending June 30, 1943 had not been sent by Chee-loo University. Last summer, when all the reports were being prepared, I urged the Chee-loo office repeatedly to complete and send the report for their institution. I did not check it to see that it was actually done, but after all that was hardly my place. I feel we should say for President Tang that it was his first summer to send such reports and he may not have quite realized the significance of mailing them promptly. Besides, there has been so much confusion over the presidency in Chee-loo University that it has been difficult for President Tang to know whether he should go ahead and clear some of these items.

A copy of the report has been mailed directly to Dr. Elissaeff. He wrote a very nice letter to President Tang and excused him on the basis that it was his first year and the matter had probably been overlooked. The office has given me a copy which I am enclosing for your files and information. I will make no comment on the report excepting the financial side. You will note there was a deficit of \$60,758.73 at the close of the year. I did not anticipate that we would receive additional grants and absorbed this deficit within the current funds. However, it is recorded on these reports to show that the money was insufficient to meet the work that was done during the year. You may question the item of Chinese books which amounts to \$47,399.03. There is an explanation for this large expenditure. Chee-loo University borrowed a set of books from one of the institutions. Something happened to a few volumes and the institution insisted on having payment for the whole set. In other words, Chee-loo had to pay this very costly set of books as it was impossible for them to replace the missing volumes. It was of course their responsibility and fault that the books were lost.

Judging from Dr. Elissaeff's letter and the great need in Chee-loo for this grant, I hope you will take steps to collect it for the year 1943-44 and send our deep apologies for the delay in the report. I have drawn the money as it was absolutely impossible to finish the accounts for Chee-loo University without this grant, so if it is cancelled we are seriously in debt. Please do your best to convince the Harvard-Yenching Institute of the peculiar circumstances in Chee-loo University and secure the full grant for the university.

Sincerely yours,



EMP:MT
By Air Mail

for Report see Cheeloo Univ. file
CHEELOO UNIVERSITY
Chengtu Szechwan

Mr. C.A. Evans
150 Fifth Avenue
NEW YORK CITY 11, N.Y.U.S.A.

25th October, 1944

Dear Mr. Evans:

Cheeloo University has sent you the report for the Harvard Yenching Institute for the year ending June 30, 1944. I am enclosing a copy of the Financial Report as I wish to point out one thing. According to your statement, Cheeloo University received US\$6,710.52 from the Harvard Yenching Institute last year. In other words, the final quarterly payment was withheld. But, according to letters that we received on the field, Dr. Elisseeff made quite clear that he intended to make this final payment to Cheeloo University. I realize that Cheeloo was very slow in forwarding their report last year, but Dr. Elisseeff gave Dr. Tang the impression that he was not penalizing the institution for this delay. According to the reports sent by you for June 1944, the final payment had not reached your office.

When the report was presented to the Harvard Yenching Institute, we put in a note asking that this final payment be made at an early date. According to your records it should be US\$2,236.84. The deficit is C\$181,774.17. If it is possible to have this grant made at the present time, it will mean the deficit can be offset and it will give us a small surplus to carry over to 1944-45. I am very anxious that this should be done, as we do not have any money to meet this deficit. Will you please make a special effort to secure this final payment for 1943-44 from the Harvard Yenching Institute and let me know at an early date. I shall be glad to have you make a deposit to the National City Bank of the full amount and I will eventually secure the information through the United Clearing Board in Chungking.

In July you sent \$10,000. for Cheeloo University. I am still very much puzzled to know what this could possibly cover and shall await with interest the explanation which you have for making this deposit to Cheeloo.

(on account balance June 30th -)

You sent US\$600. to cover the assistant in the College of Medicine for Cheeloo University, but this amount is obviously more than is required to meet the appropriation in Chinese currency. As soon as I know the average exchange for the month in which this was received, I will adjust the account and let you know how much Chinese currency is left, which could be used to apply on the next payment due from the China Medical Board to Cheeloo University. I suggested to Mr. Bishop of the United Clearing Board that this would be the simplest way to adjust the account and for him to consider that it was merely a payment of US\$600 to Cheeloo University.

We have not yet received the average exchange rate since July from the United Clearing Board. There has been great confusion in the Kunming Agency and for some reason the head office is unable to give us either the money or the rate. It is causing a good deal of trouble, as they have only given us at 100:1 and have kept all the money over this rate in their own hands. Naturally some of the missions and institutions are very agitated and we are hoping to have the matter cleared at an early date. Four months is rather a long time to wait.

Sincerely yours,

Elsie M. Priest
Elsie M. Priest, Treasurer

EMP:MT
Enc.



RCA



RADIOGRAM

R.C.A. COMMUNICATIONS, INC.

FORM 115-B.R.-TA-146

TEL. ALGONQUIN 4-7050

RECEIVED AT

45 E. 17TH STREET NEW YORK 10, N. Y. AT

STANDARD TIME

JAN 18 1945

*Cable sent
to Algonquin*

BR50 XPX F313 CHENG TU VIA RCA 43 17 1600

DLT EARLE BALLOU 150 FIFTH AVE NEW YORK

4 CHEELOO STUDENTS STRIKING COMPLICATED SITUATION FEAR
BEYOND CONTROL STOP MEDICALS GOING CLASSES AS USUAL

① AVAILABLE BOARD MEMBERS INSUFFICIENT FOR QUORUM PRESIDENT TANG REQUESTS
FULL AUTHORITY CLOSE ARTS AND SCIENCE TEMPORARILY IF NECESSARY CABLE
INSTRUCTIONS IMMEDIATELY ¹

Cabled Priest 1/19/45
Unable Secure Cheelos Action Immediately
Probably next Friday

ELSIE PRIEST

*Noted for Mr Ballou to take
up Monday with Ruland
Evans*

TELEPHONE HANOVER 2-1811

To secure prompt action on inquiries, this original RADIOGRAM should be presented at the office of
R. C. A. COMMUNICATIONS, Inc. In telephone inquiries quote the number preceding the place of origin

Chengtu, Sze. China *Second*
January ~~BALLOU~~

Mr. Earle H. Ballou,
Associated Boards, New York.

Cheeloo University

REC'D 3/15 1945
ANS'D 5/26

Dear Mr. Ballou;

This letter is written confidentially - as you know Dr. Fenn has joined the army, has not returned to Chengtu and there is no person here to represent the Associated Boards or boards responsible for institutions. Therefore President Tang of Cheeloo University appealed to me to write on his behalf. This morning we sent a cablegram (the exact wording is not here but it was substantially as follows) "Cheeloo students striking complicated situation fear beyond control stop Medicals continuing usual classes. Available members Board Directors insufficient for quorum. President Tang requests authority close Colleges Arts and Science temporarily if necessary. Cable immediately."

If you review the history of Cheeloo University, you will know it has had no end of trouble during recent years. We had hoped the school was ready to settle down for peaceful work this year when President Tang took over the full presidency last July. Evidently there has been trouble brewing for a long time among students probably instigated by disgruntled staff and alumni.

The immediate cause of this particular strike is rather foolish. As you have heard, there has been a move to secure volunteers for the hundred thousand youth army, and Cheeloo had a large number to volunteer in proportion to their total student body. A few weeks ago the call came - there was not provision for all who volunteered, so only a part were called this first time. Cheeloo was asked to send only fifteen of their volunteers. The ardor had cooled off and it was not very definite which ones would be ready to go - the president suggested that they should all draw lots to decide. The third boy who was called to draw lots refused, on the grounds that he had already written a letter to be released. That point was in order, but the dean of discipline asked him to draw his lot first - if he drew a number to go, the letter would be considered and decision made of his case on its merits. The boy refused and was impudent etc. The result was expulsion for the student on grounds of disobedience etc. If this was all there was to it, nobody would have anything to say.

However when the notice was posted of the decision, the storm broke and the students demanded re-instatement. The president took the position that if the boy would write a letter of apology for his rudeness, he could be re-instated and the order to be expelled would be recalled. The student decided at first this was reasonable - but instead of the letter, the students went on strike demanding that the president resign at once. As a matter of fact they made a great nuisance of themselves, marching with torches, banners etc. across the campus to where President Tang lives - over a mile from Cheeloo Dormitories.

This is merely the incident but you have lived in this land yourself and you know there are always double meanings to such things. It is evidently an effort on the part of certain groups to put President Tang out. Some of the trouble is with staff, some is with alumni, some is political - I cannot go into all the details.

May I tell you quite confidentially that Dr. Tang is not at all keen about this position - he does not care about holding the position! Naturally he wishes it to be handled in a dignified manner but he will never fight to hold on to the post. The Board of Directors is rather disorganized. Dr. H.H. Kung is chairman, out of the country. Dr. Li Ting-an is vice chairman and critically ill - had a major operation today and will be out of business for weeks. Dr. Fenn, who was a member and took a leading part, is in parts unknown

Rt. Ballou - 2

JAN 17 1945

Frank Price, another important member, is in Chungking. There are other mission representatives and alumni members - when a call was sent out for a meeting, only four responded, and none of them were very strong members. It led the president to send the cable and ask authority from the Board of Governors for permission to close the Colleges of Arts and Science. A similar cable will go to England asking the same permission of that section of the board.

It has been a growing conviction with me for several months that the only solution for this institution was to close it out. I have had close connection with them for nearly eight years, and it has been trouble most of the time. The College of Medicine is affiliated with West China Union University - it has been doing good work. Let them continue and through them keep alive the spark that is Cheeloo University - so it can be gathered up and renewed if necessary after the war. The Western staff for Cheeloo have shown little interest - have not taken the responsibility to see that it was given leadership when the need was desperate - I sometimes wonder why I spend so many hours for them when their own staff gives so little time or thought.

These are troublesome days - too tense to be worried over petty strikes and this kind of thing. Remember that this type of strike spreads these days in China and we are all fearful that it will mean the whole campus is "in flames" in a day or two. Final examinations for the semester begin next week - we are all trying to keep students calm until the close. During holidays, they may find ways to spend surplus energy. Also you need hardly be told that this type of trouble leads to other charges - all very difficult. Many charges are being made, posters are being put off all over the city, the scandal sheets are only too glad to print all this rubbish.

You will have replied long before this letter reaches you - but I felt it was only fair to send some explanation. Perhaps someone else will write to you - if not, please accept this as a confidential report of the present status.

JAN 17 1945

JOINT OFFICE

Sincerely yours,

Elsie M. Priest
Elsie M. Priest.

0104

RECEIVED
UNIVERSITIES
MAR 8 1945
JOINT OFFICE

0105

2

5

7

4

1

8

1

UNIVERSITY OF NANKING
Office of the Treasurer
Chengtu Szechwan

Mr. E.A. Evans
Associated Boards for China Colleges
150 Fifth Avenue
NEW YORK CITY 11, U.S.A.

20th March, 1945
ack 7/31/45

Cheeloo University

Dear Mr. Evans:

Your letter of February 6, concerning Cheeloo University, has just arrived. You sent US\$600. through the Clearing Board, which cleared in Chungking during September at the average rate of \$128.20, or C\$76,920. This was to cover the appropriation for C\$58,536. It leaves a balance of C\$18,384. to be adjusted with the China Medical Board. This report was given to Dr. C.E. Forkner, the Director of the China Medical Board, who suggested that all such adjustments be held in China until the last quarter of the year and then to adjust at that time. Acting upon this advice we made a note on our records to follow this instruction, and, consequently, I had not reported it to you. However, if you prefer to make the adjustment in New York, please do so, but be sure to let me know so we can adjust with the China Medical Board in China in case it is not cleared in New York.

I am wondering if you are not receiving the monthly averages of the United Clearing Board. I have taken for granted that this information was being sent to your office through Chungking and that it would be a very easy matter for you to make any such report, if you have the monthly average rate and know when the money is sent. For your information the rates throughout the year have been as follows:

July 1944 ...	112.50	Oct. 1944 ...	130.10	Jan. 1945 ...	290.42
Aug. ...	120.40	Nov. ...	139.50		
Sept. ...	128.20	Dec. ...	228.05		

We have not yet sold the February money, but I will make a point to report to you these average rates. It did not occur to me that you did not have them.

I note your remarks about the criticism of the Cheeloo Harvard-Yenching report. I have no comment to make. The handicaps under which Cheeloo University staff are working, the lack of coordination among their own group makes it an almost impossible task to carry any project or have any continuity in planning. As far as the money is concerned, please hold it in Accounts Payable for the time being. It will be more than enough to clear off the deficit for last year in the Sinological Institute, but I have far too much local currency on hand for Cheeloo University. There have been large grants from England and due to the trouble in the institution, some of the normal expenditures have been held up. Until we are running more smoothly it seems unwise to exchange further money.

We received the letter from Dr. Ballou addressed to Dr. Tang and myself, and as the administration had not received a copy, I have sent it over to them for their information. As you know, Mr. March is acting as Chairman of the Committee and at the same time holding the office of Controller. There are many problems unsolved, but classes have been opened and examinations to clear up last term's work are being held this week. You probably know the action was taken to send Dr. Tang to America at the expense of the University. He is in Chungking at the present making arrangements for the trip and expects to get off very shortly. It is possible that he will take his family of wife and three children with him if he can secure enough official exchange. Under any circumstances he will be leaving himself and most likely will call on you in

Mr. Evans

- 2 -

20th March, 1945

due time. I think it should be kept in mind that Dr. Tang will not be likely to be connected in any way with Cheeloo University in the future. He has no intention as far as I understand to return to them in any capacity. It is not likely that he is in a position to speak for Cheeloo University in any plans that are made for the future.

Sincerely yours,

Elsie M. Priest

Elsie M. Priest

EMP:MT

0107

RECEIVED
UNIVERSITIES
2217129VIMU

Cheeleo University, Chongtu
May 11, 1948.

Mr. C. A. Evans,
Associated Boards

New York.

Cheeleo University

Duplicate

Dear Mr. Evans;

You will find the final audited statement of Cheeleo University for the year ending June 30, 1944. I offer no apology for this late date - it is only due to a little pressure on holidays and Sundays that it is finished at this date. Mr. Elder is here for a few weeks as a refugee from his station in the north and has offered to help me bring this current Year's books to date. So far I have done all the accounting nights and odd times, but it has been beyond me to keep the ledgers posted to date.

I wish to make a statement concerning funds in your hands for the year 1943-4. According to your final statement on June 30, 1944 the appropriations were as follows:

Current appropriation	US\$ 12,735 92	
Harvard-Yenching	6,710 52	
Sustaining funds	73,549 00	
special	4,918 20	US\$ 97,913 64

According to average exchange US\$97,913 64 @ 46:1 - C\$ 4,504,027.44

Statement of withdrawals:

Checks through Un. of Nanking	US\$79,000 00	
Transfer to Mr. Boyd	800 00	
Due to Dr. Struthers	5,471 40	85,271 40

Balance held in New York due field	US\$ 12,642 24
Balance due field, transfer of personal account for ex-pres. Liu Shu-ming	500 00
In accounts payable due the field 1944-5	US\$ 13,142 24

Less amount withdrawn in August	10,000 00
Balance due the field on 1944-1945.....US\$	3,142 24

I do not believe we will require this amount for the time being so please keep it in Accounts Payable until we draw on you - will send a cable if required before June 30th.

Dr. E.B. Struthers account: The final total of the amount we allowed Dr. Struthers to transfer through our accounts was US\$5,471.40. Will you check over the amount you have already cleared with him and adjust any balances due you - account of advance to Dr. Parfit for instance - and then pay the balance to Dr. Struthers, thus clearing this account. I have considered that it is paid in my statement above, but all I was attempting to show was the fact that it did not belong to the field balance. Of course, you have these funds in your hands so the actual accounts payable at the end of June was:

Due the field	13,142 24	
Due Dr. Struthers	5,471 40	18,613 64

Balance at the end of June 1945: Please place any unused funds in accounts payable - we have not withdrawn very much this year because the gifts from London were considerably larger than anticipated. As that money was exchanged to Chinese dollars it was wiser to use it than to exchange any of the United States money appropriation. If all the funds due the institution come in, we shall have enough to complete this year without drawing anything in addition to the US\$5,000, now payable through the Clearing Board. Should we need other I will cable, but otherwise place in accounts payable for next year.

Chengtu, Szechuen June 9, 1945.

RECEIVED
UNIVERSITIES
JUN 10 1945

Cheeloo University

*all attached
to file*

Mr. C. A. Evans,
New York.

Dear Mr. Evans;

You are most likely weary of hearing about Cheeloo University but I am sure you have no idea of the futile feeling I have when no effort is made to find someone to relieve me of a thankless task. Since August 1938 I have been treasurer of Cheeloo University in Chengtu - and it has been a free contribution from the University of Nanking. Lately it has been rather more than being treasurer, for I have been obliged to do all the accounting personally. I have a suspicion that some of the group on the field will not make any effort to find anyone as long as they receive my services without paying for them. Therefore it may be expedient for the University of Nanking to present a fairly substantial amount to the authorities here -- if they find they must pay something, it may be possible to find another person for the same amount who is able to give far more time to their accounts. We will work it out on the field - I am not sure at the moment which way is best. I have always taken the position that we would consider it part of cooperation to serve any of the institutions, or all of them.

Mr. Elder of the English Baptist Mission - a refugee from Sian - has been helping us for a few weeks. He has just been recalled to the north and will not be able to complete the books, as we had hoped, to date. I will try to find some hours to spend on them and the work he has done will be of great help. We had invited him to spend the next year as treasurer of Cheeloo but he has felt it was necessary to return to the north as long as the way is now open. The treasurership of Cheeloo is not a full time post for any person - they would need to have some teaching or other work for part of their time.

It brings me to the place of planning for post-war Cheeloo. It is possible and not improbable that the areas around Nanking will be vacated long before the areas in the north and the day may come when the East China group will be able to return to their own campus. It might be rather embarrassing if there was no person here to whom the financial work could be given. I do not see anyone in the present set-up who could or would take it over.

Will you put a little pressure on the Cheeloo group in New York and see if a person can be found to return to Cheeloo as soon as the way is open for permits for travel. I feel it should have first-priority. If Dr. Lair can come, that will solve the problem very nicely -- if not, find someone who can take over the treasurer's work.

The student who has been helping me part-time for the past two years will graduate on July 2d and I am inviting him as a full time assistant. He is a very careful assistant, and when he is full time, I think can manage a good deal more than was possible or wise during the days he was a part time student. The trouble comes in finding someone who will do the actual bookkeeping on the ledgers and give track of the budget etc. It is not a hard task - it's not a particularly thrilling one, but it is essential that it should be done carefully.

May I count on you to try and find a solution for this problem? Personally I am tired this summer and feel I cannot spend evenings, and Sundays doing Cheeloo bookkeeping.

While I am writing about Cheeloo, may I ask you to check with the Presbyterian Board concerning receipts and expenses for Cheeloo. Will you arrange to have all items reported and cleared through your office and sent to the field on the usual monthly reports. I have just cleared a statement dating a year ago and some of the items are unfortunately out of date by this long delay. As long as we have our own office, and the machinery set up, there is no reason for the Presbyterian Board to handle these items.

Sincerely yours, *Charles M. Priest*

0109

Chengtu, Szechuen June 9, 1945

RECEIVED
UNIVERSITIES

JAN 8 1947

JOINT OFFICE

RECEIVED
UNIVERSITIES

JUL 20 1945

JOINT OFFICE

Mr. C. A. Evans,
New York.

Dear Mr. Evans:

You are sure you have no idea of the futile feeling of effort is made to find someone to relieve me of a thankless task. Since August 1938 I have been treasurer of Cheelo University in Chengtu - and it has been a free contribution from the University of Nanking. I have been obliged to do all the accounting person-ship being treasurer, for I have been obliged to do all the field work without making any effort to find anyone as long as they receive my services without paying for them. Therefore it may be expedient for the University of Nanking to pre-vent a fairly substantial amount to the authorities here -- if they find they must pay something, it may be possible to find another person for the same amount who is able to give far more time to their accounts. We will work it out on the field - I am not sure at the moment which way is best. I have always taken the position that we would consider it part of cooperation to have any of the institutions, or all of them.

Mr. Elder of the English Baptist Mission - a refugee from Sian - has been helping us for a few weeks. He has just been recalled to the north and will not be able to complete the books, as we had hoped, to date. I will try to find some hours to spend on them and the work he has done will be of great help. We had invited him to spend the next year as treasurer of Cheelo but he has felt it was necessary for him to return to the north as long as the way is now open. The treasurer of Cheelo is not a full time post for any person - they would need to have some teaching or other work for part of their time.

It brings me to the place of planning for post-war Cheelo. It is possible and not improbable that the area around Nanking will be vacated long before the area in the north and the day may come when the East China group will be able to return to their own campus. It might be rather embarrassing if there was no person here to whom the financial work could be given. I do not see anyone in the present set-up who could or would take it over.

Will you put a little pressure on the Cheelo group in New York and see if a person can be found to return to Cheelo as soon as the way is open for per-mits for travel. I feel it should have first-priority. If Dr. Latt can come, that will solve the problem very nicely -- if not, find someone who can take over the treasurer's work.

The student who has been helping me part-time for the past two years will graduate on July 24 and I am inviting him as a full time assistant. He is a very careful assistant, and when he is full time, I think can manage a good deal more than was possible or wise during the days he was a part time student. The trouble comes in finding someone who will do the actual bookkeeping on the ledger and give track of the budget etc. It is not a hard task - it is not a particularly thrilling one, but it is essential that it should be done carefully.

May I count on you to try and find a solution for this problem? Personally I am tired this summer and feel I cannot spend evenings, and Sundays doing Cheelo bookkeeping.

While I am writing about Cheelo, may I ask you to check with the Presbyterian Board concerning receipts and expenses for Cheelo. Will you arrange to have all items reported and cleared through your office and sent to the field on the usual monthly reports. I have just cleared a statement dating a year ago and some of the items are unfortunately out of date by this time. As long as we have our own office, and the machinery set up, there is no reason for the Presbyterian Board to handle these items.

Sincerely yours,
C. A. Evans